

**BY-LAWS  
OF  
TSINGHUA ALUMNI ASSOCIATION AT GREATER BOSTON, INC.**

**Section 1.  
ARTICLES OF ORGANIZATION, LOCATION AND  
FISCAL YEAR**

1.1 Articles of Organization. The name and purposes of the corporation shall be as set forth in its articles of organization. These by-laws, the powers of the corporation and of its directors and officers, and all matters concerning the conduct and regulation of the affairs of the corporation shall be subject to such provisions in regard thereto, if any, as are set forth in the articles of organization as from time to time in effect.

1.2 Purpose. This corporation is a non-profit, non-political and non-religious organization. The purpose of this corporation is to provide programs and activities to benefit its members and the society at large. Its mission is as follows:

- (i) to foster and promote friendship and fraternity among its members;
- (ii) to help its members develop and grow personally and professionally; and
- (iii) to further cultivate and promote the advancement of the alma mater of its members and the society where its members live or work, or about which its members concern.

1.3 Location. The principal office of the corporation in The Commonwealth of Massachusetts shall initially be located at the place set forth in the articles of organization of the corporation. The directors may change the location of the principal office in The Commonwealth of Massachusetts effective upon filing a certificate with the Secretary of the Commonwealth.

1.4 Fiscal Year. The fiscal year of the corporation shall end on June 30 in each year unless the directors change the fiscal year by filing a certificate with the Secretary of the Commonwealth.

1.5 Annual Board Meeting. The annual board meeting of the corporation shall be held not later than the last day of June at such time and place, as the directors shall designate.

1.6 Gender. The personal pronoun "he" or possessive pronoun "his", when appropriate, shall be construed to mean "she" or "her" and the word "chairman" shall be construed to include a female.

## **Section 2.**

### **MEMBERS**

2.1 Members. The members of this corporation are any alumni, faculty and staff of Tsinghua University (including Tsinghua University in Beijing and National Tsing-Hua University in Hsingchu), who are working in, living in or visiting the greater Boston and agree with the corporation's mission and are willing to volunteer their services to the corporation.

2.2 Voting. The members shall not have voting rights.

2.3 Membership fee. The membership is free.

## **Section 3.**

### **HONORARY MEMBERS**

The directors may designate certain persons or groups of persons as honorary members of the corporation or such other title as they deem appropriate. Such persons shall serve only in an honorary capacity and, except as the directors shall otherwise designate, shall in such capacity have no right to notice of or to vote at any meeting, shall not be considered for purposes of establishing a quorum, and shall have no other rights or responsibilities. The directors shall approve and award honorary memberships by a majority vote of the directors then in office. The honorary memberships can be for from one year to a lifetime. The directors may revoke any individual honorary membership under circumstances they deem necessary by a majority vote of the director then in office.

## **Section 4.**

### **BOARD OF DIRECTORS**

4.1 Powers. The corporation shall have a board consisting of directors who shall have the power and duties of a board of directors under Massachusetts law. The directors shall be responsible for the general management and supervision of the business and affairs of the corporation.

i) The board has overall responsibility for the present and long term well being of the corporation. It is responsible for the corporation's by-laws amendments and holds the ultimate power to interpret these By-laws. All policies, resolutions and all other new initiatives and proposals shall be approved by the board.

ii) The board is responsible for recruiting, electing, and providing necessary training and support to the president of the corporation.

iii) The board is responsible for approving the annual budget plan and reviewing the annual financial reports, both of which shall be prepared by the president and the treasurer. The board is also responsible for auditing the accounts of the corporation.

iv) The board shall work with the officers for implementation of any board policies and resolutions. The board shall not interfere with the corporation's normal daily operations managed by the officers led by the president.

4.2 Number and Election. The board shall consist of a number not less than five (5) and not more than nine (9) of directors. The initial directors shall be determined by the incorporator. Thereafter, the subsequent directors shall be elected by a majority of the directors then in office at the annual meeting or at a special meeting called for the purpose of electing directors. Only members of this organization are eligible to be elected as directors. In the event of the occurrence of any vacancy or vacancies in the board of directors, however caused, the remaining directors, though less than five (5) directors, may, by the vote of a majority of their number, fill any vacancy or vacancies for the unexpired term. President and president-elect (if exists) shall automatically be directors while serving in their respective positions. A director shall normally have one or more years of prior experience serving the corporation as an officer. However, two (2) or fewer directors without officer experience may be elected. The number of directors may be increased or decreased from time to time by a two-thirds (2/3) vote of the directors then in office.

4.3 Term of Office. Directors shall serve for a two-year (2) term, and are eligible to be re-elected for a maximum of two (2) additional two-year (2) terms. However, under extenuating circumstances, the board may consider allowing the retiring director to be re-nominated to serve one (1) additional year, in order to ensure the continuity of the leadership.

4.4 Regular Meetings. The directors shall meet annually on the date of the annual meeting or at such earlier or later date as the directors may determine from time to time. Other regular meetings of the directors may be held at such places and at such times as the directors may determine.

4.5 Special Meetings. Special meetings of the directors may be held at any time and at any place when called by the chairman of the board of directors (or if there be no such chairman, the president) or by two (2) or more directors.

4.6 Notice of Meetings. Notice of the time and place of each meeting of the directors shall be given to each director by mail, facsimile or electronic transmission at least seven (7) days before the meeting addressed to him at his usual or last known business or residence address. Whenever notice of a meeting is required, such notice need not be given to any director if a written waiver of notice, executed by him (or his authorized attorney) before or after the meeting, is filed with the records of the meeting, or to any director who attends the meeting without protesting prior thereto or at its commencement the lack of notice to him. Neither such notice nor waiver of notice need specify the

purpose of the meeting, unless otherwise required by law, the articles of organization or these by-laws.

4.7 Quorum. At any meeting of the directors a majority of the directors then in office shall constitute a quorum. Any meeting may be adjourned by a majority of the votes cast upon the question, whether or not a quorum is present, and the meeting may be held as adjourned without further notice.

4.8 Action by Vote. When a quorum is present at any meeting, a majority of the directors present and voting shall decide any question, including election of officers, unless otherwise provided by law, the articles of organization, or these by-laws.

4.9 Action by Writing. Any action required or permitted to be taken at any meeting of the directors may be taken without a meeting if all the directors consent to the action in writing and the written consents are filed with the records of the meetings of the directors. Such consents shall be treated for all purposes as a vote at a meeting.

4.10 Presence through Communications Equipment. Unless otherwise provided by law or the articles of organization, members of the board of directors may participate in a meeting, except for the annual meeting, of such board by means of a conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other at the same time, and participation by such means shall constitute presence in person at a meeting.

4.11 Chairman of the Board of Directors. If a chairman of the board of directors is elected, he shall preside at all meetings of the directors except as the directors shall otherwise determine, and shall have such other powers and duties as may be determined by the directors. The chairman of the board of directors shall serve for a two-year (2) term, and shall be eligible to be re-elected for a second two-year (2) term. The chairman shall have at least one-year (1) of prior experience as a board director at the date of appointment as chairman. In the event of resignation of the chairman or death or termination for any other reason, the board shall elect a chairman who shall serve the rest of the term of the resigning chairman and up to two (2) additional two-year (2) terms. The chairman of the board of directors is responsible for coordinating all board functions and chairing board meetings. In case of his absence, the chairman shall designate one board director to chair the meeting. Any director may so suggest, but the chairman shall decide whether to invite members who are not directors and have no voting power, to attend board meetings, if deemed necessary. In the event that there is, at the time of any board vote, a tie in the number of votes cast for and against a resolution, the chairman shall have the right to cast one (1) additional vote to break the tie.

## **Section 5.**

# **OFFICERS, AND AGENTS**

5.1 Number and Qualification. The officers of the corporation shall be a president, treasurer, clerk and such other officers, if any, as the directors may determine. The corporation may also have such agents, if any, as the directors may appoint. An officer may, but need not, be a director. The clerk shall be a resident of Massachusetts unless the corporation has a resident agent duly appointed for the purpose of service of process. A person may hold more than one office at the same time. If required by the directors, any officer shall give the corporation a bond for the faithful performance of his duties in such amount and with such surety or sureties as shall be satisfactory to the directors.

5.2 Election and appointment. The president and president-elect shall be elected annually by majority vote of the directors at their annual meeting. The vice president, treasurer and clerk shall be appointed by the president and approved by majority vote of the directors. Other officers may be appointed by the president at any time.

5.3 Tenure. The president, treasurer and clerk shall each hold office until the next annual meeting of the directors and until his successor is chosen and qualified, and each other officer shall hold office until the annual meeting of the directors unless a shorter period shall have been specified by the terms of his election or appointment, or in each case until he sooner dies, resigns, or is removed. Each agent shall retain his authority at the pleasure of the directors and shall report to the directors as requested to keep them informed and updated.

5.4 President. The president shall be the chief executive officer of the corporation and, subject to the control of the directors, shall have general charge and supervision of the affairs of the corporation. If no chairman of the board of directors is elected, the president shall preside at all meetings of the directors, except as the directors otherwise determine. President should have no less than one (1) year experience of serving the corporation as an officer.

5.5 President-Elect. President-elect, if elected, will be the successor of the president then in office after his term. The president-elect shall have and may exercise all the powers and duties of the president during the absence of the president or in the event of his inability to act. President-elect shall have no less than one (1) year experience of serving the corporation as an officer.

5.6 Vice Presidents. The vice presidents shall assist the president. The first vice president if there are more than one, shall have and may exercise all the powers and duties of the president during the absence of the president and president-elect or in the event of their inability to act.

5.7 Treasurer. The treasurer shall be the chief financial officer and the chief accounting officer of the corporation. He shall be in charge of its financial affairs, funds, securities and valuable papers and shall keep full and accurate records thereof. He shall also be in charge of its books of account and accounting records, and of its accounting procedures. It shall be the duty of the treasurer to prepare or oversee all filings required by the Commonwealth of Massachusetts, the Internal Revenue Service, and other federal

or state agencies. He shall help the president to prepare the annual budget plan to be approved by the board and the annual financial report to be reviewed by the board. He shall have such other duties and powers as designated by the directors or the president.

5.8 Clerk. The clerk shall record and maintain records of all proceedings of the directors in a book or series of books kept for that purpose, which book or books shall be kept within the Commonwealth at the principal office of the corporation or at the office of its clerk or of its resident agent and shall be open at all reasonable times to the inspection of any director. Such book or books shall also contain records of all meetings of incorporators and the original, or attested copies, of the articles of organization and by-laws and names of all directors and the address of each. If the clerk is absent from any meeting of directors, a temporary clerk chosen at the meeting shall exercise the duties of the clerk at the meeting.

## **Section 6.**

### **RESIGNATIONS, REMOVALS AND VACANCIES**

6.1 Resignations. Any director or officer may resign at any time by delivering his resignation in writing to the chairman of the board, if any, or the president or the clerk or to the corporation at its principal office. Such resignation shall be effective upon receipt unless specified to be effective at some other time.

6.2 Removals. A director may be removed with or without cause by a two-thirds (2/3) vote of a majority of the directors then in office (not including himself). An officer may be removed with or without cause by the vote of a majority of the directors then in office (not including himself). A director or officer may be removed for cause only after reasonable notice and opportunity to be heard before the body proposing to remove him on the occurrence of any of the following events:

(a) upon a good faith finding by the directors of (i) the failure of such director or officer to perform his assigned duties for the corporation, (ii) dishonesty, gross negligence or willful misconduct, or (iii) the conviction of, or the entry of a pleading of guilty or nolo contendere by such director or officer to, any crime involving moral turpitude or any felony;

(b) upon any period of inactivity on the part of such director or officer for the preceding twelve (12) month period prior to such removal as determined by the directors in their reasonable discretion; and

(c) upon the disability of such director or officer. As used in this section, the term "disability" shall mean the inability of such director or officer, due to a physical, emotional or mental disability, for a period of one hundred and twenty (120) days, whether or not consecutive, during any three hundred and sixty (360) day period to perform his assigned duties for the corporation. A determination of disability shall be made by the directors in their reasonable discretion.

6.3 No Right to Compensation. No director or officer resigning, and (except where a right to receive compensation shall be expressly provided in a duly authorized written agreement with the corporation) no director or officer removed, shall have any right to any compensation as such director or officer for any period following his resignation or removal, or any right to damages on account of such removal, whether his compensation be by the month or by the year or otherwise; unless the directors shall, in their discretion, provide for compensation.

6.4 Vacancies. Any vacancy in the board of directors, including a vacancy resulting from the enlargement of the board, may be filled by the directors by a two-thirds (2/3) vote of a majority of the directors then in office. The directors shall elect a successor if the office of the president, treasurer or clerk becomes vacant and may elect a successor if any other office becomes vacant. Each such successor shall hold office for the unexpired term and in the case of the president, treasurer and clerk until his successor is chosen and qualified, or in each case until he sooner dies, resigns, or is removed. The directors shall have and may exercise all their powers notwithstanding the existence of one or more vacancies in their number.

## **Section 7.**

### **EXECUTION OF PAPERS**

Except as the directors may generally or in particular cases authorize the execution thereof in some other manner, all deeds, leases, transfers, contracts, bonds, notes, checks, drafts and other obligations made, accepted or endorsed by the corporation shall be signed by the president or by the treasurer.

Any recordable instrument purporting to affect an interest in real estate, executed in the name of the corporation by the president or a vice president and the treasurer or an assistant treasurer, who may be one and the same person, shall be binding on the corporation in favor of a purchaser or other person relying in good faith on such instrument, notwithstanding any inconsistent provisions of the articles of organization, by-laws, resolutions or votes of the corporation.

## **Section 8.**

### **COMPENSATION**

Compensation. Directors receive no cash or equivalent compensation for the services rendered to the corporation. However, reimbursement of material costs incurred while performing duties shall be considered.

## **Section 9.**

### **PERSONAL LIABILITY**

No Personal Liability. The directors and officers of the corporation shall not be personally liable for any debt, liability or obligation of the corporation. All persons, corporations or other entities extending credit to, contracting with, or having any claim against, the corporation, may look only to the funds and property of the corporation for the payment of any such contract or claim, or for the payment of any debt, damages, judgment or decree, or of any money that may otherwise become due or payable to them from the corporation.

## **Section 10.**

### **INDEMNIFICATION**

The corporation shall, to the extent legally permissible, indemnify any person serving or who has served at any time as a director, executive director, president, president-elect, vice president, treasurer, assistant treasurer, clerk, assistant clerk or other officer of the corporation, or at its request as a director or officer of any organization, or at its request in any capacity with respect to any employee benefit plan, and may indemnify an employee or other agent who has so served, against all liabilities and expenses, including, without limitation, amounts paid in satisfaction of judgments, in compromise or as fines and penalties, and counsel fees, reasonably incurred by him in connection with the defense or disposition of any action, suit or other proceeding, whether civil or criminal, in which he may be involved or with which he may be threatened, while in office or thereafter, by reason of his being or having been such a director or officer (or in any capacity with respect to any employee benefit plan), except with respect to any matter as to which he shall have been adjudicated in any proceeding not to have acted in good faith in the reasonable belief that his action was in the best interests of the corporation (or, to the extent that such matter relates to service with respect to an employee benefit plan), in the best interest of the participants or beneficiaries of such employee benefit plan; provided, however, that as to any matter disposed of by a compromise payment by such person, pursuant to a consent decree or otherwise, no indemnification either for said payment or for any other expenses shall be provided unless such compromise and indemnification shall be approved:

- (i) by a majority vote of a quorum consisting of disinterested directors;
- (ii) if such a quorum cannot be obtained, then by a majority vote of a committee of the board of directors consisting of all the disinterested directors;
- (iii) if there are not two (2) or more disinterested directors in office, then by a majority of the directors then in office, provided they have obtained a written finding by special independent legal counsel appointed by a majority of the directors to the effect that, based upon a reasonable investigation of the relevant facts as described in such opinion, the person to be indemnified appears to have acted in good faith in the reasonable belief that his action was in the best interests of the corporation (or, to the extent that such matter relates to service with respect to an



employee benefit plan, in the best interests of the participants or beneficiaries of such employee benefit plan); or

(iv) by a court of competent jurisdiction.

If authorized in the manner specified above for compromise payments, expenses including, but not limited to, counsel fees, reasonably incurred by any such person in connection with the defense or disposition of any such action, suit or other proceeding may be paid from time to time by the corporation in advance of the final disposition thereof upon receipt of (a) an affidavit of such individual of his good faith belief that he has met the standard of conduct necessary for indemnification under this Section, and (b) an undertaking by such individual to repay the amounts so paid to the corporation if it is ultimately determined that indemnification for such expenses is not authorized by law or under this section, which undertaking may be accepted without reference to the financial ability of such person to make repayment.

The right of indemnification hereby provided shall not be exclusive of or affect any rights to indemnification to which corporate personnel other than the persons designated in this section may be entitled by contract, by vote of the board of directors, or otherwise under law.

As used herein the terms "person," "director," "officer," "employee," and "agent" include their respective heirs, executors and administrators, and an "interested" director or officer is one against whom is such capacity the proceedings in question or other proceedings on the same or similar grounds is then pending.

If any term or provision hereof, or the application thereof to any person or circumstances, shall to any extent be held invalid or unenforceable, the remainder hereon, or the application of such term or provision to persons or circumstances other than those as to which it is held invalid or unenforceable, shall not be affected thereby, and each term and provision hereof shall be held valid and be enforced to the fullest extent permitted by law.

## **Section 11. AMENDMENTS**

11.1 Amendment Proposal. The by-laws amendment shall be proposed either by two (2) board directors or by the president..

11.2 Amendment. The by-laws amendment shall be approved by a two-third (2/3) vote of a majority of the directors then in office in a special by-laws amendment meeting.

## **Section 12. ACTIVITIES**

12.1 Investments. The corporation shall have the right to retain all or any part of any securities or property acquired by it in whatever manner, and to invest and reinvest any funds held by it, according to the judgment of the board of directors, without being restricted to the class of investments which a trustee is or may hereafter be permitted by law to make or any similar restriction, provided, however, that no action shall be taken by or on behalf of the corporation if such action is a prohibited transaction or would result in the denial of the tax exemption under Section 503 or Section 507 of the Internal Revenue Code of 1986, or the corresponding provisions of any subsequent federal income tax laws.

12.2 Exempt Activities. Notwithstanding any other provision of these by-laws, no director, officer, employee, or representative of this corporation shall take any action or carry on any activity by or on behalf of the corporation not permitted to be taken or carried on by an organization exempt under Section 501(c)(3) of the Internal Revenue Code of 1986 and the Regulations promulgated thereunder, or by an organization contributions to which are deductible under Section 170(c)(2) of such Code and Regulations, or under the corresponding provisions of any subsequent federal income tax laws and regulations.